

January 13, 2009

To Whom It May Concern:

Re: TMX Anchor Loop Project - Safety Incentive Program – Personal Performance

Congratulations! You have completed work on the TMX Anchor Loop Project without incurring a recordable incident (LTI, MA, or MVA). In appreciation of your efforts, please find enclosed a TMX Project Safety Incentive Award, which is an embroidered, wheeled travel bag.

Also enclosed is a commemorative baseball hat, which recognizes the project achieving a second LTI-free period on the Mount Robson Spread (250,000 man-hours).

The intent of the Anchor Loop Safety Incentive Award Program was to promote a positive safety culture with an emphasis on prevention through identification and correction of workplace hazards, before they resulted in a recordable incidents or injury. The program encouraged participation by all field workers, regardless of position, to express concerns and submit ideas or suggestions to improve safety performance. The program also recognized individuals for their personal safety performance on the project (minimum 200 hours worked). Finally, the program recognized the overall performance of the "Team", encompassing all field workers – inspectors, supervisors, operators, technicians, labourers, etc. – who, through collaborative efforts, were able to achieve a safe, productive worksite.

Thank you for your participation and initiative in creating a safe and successful project.

Regards,

Kinder Morgan Canada Inc.



Greg Toth
Project Director, TMX

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Enclosure